Walker Chandiok & Co LLP

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Independent Auditor's Review Report on Unaudited Quarterly Financial Results and Year to Date Results of the Bank Pursuant to the Regulation 33 and Regulation 52 read with Regulation 63 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (as amended)

To the Board of Directors of Suryoday Small Finance Bank Limited

- 1. We have reviewed the accompanying Statement of Unaudited Financial results ('the Statement') of Suryoday Small Finance Bank Limited ("the Bank") for the quarter ended 31 December 2021 and the year to date results for the period 01 April 2021 to 31 December 2021, being submitted by the Bank pursuant to the requirements of Regulation 33 and Regulation 52 read with Regulation 63 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (as amended), including relevant circulars issued by the SEBI from time to time.
- 2. The Statement, which is the responsibility of the Bank's Management and approved by the Bank's Board of Directors, has been prepared in accordance with the recognition and measurement principles laid down in Accounting Standard 25 'Interim Financial Reporting' ('AS 25'), prescribed under Section 133 of the Companies Act, 2013 ('the Act') read with relevant rules thereunder, the relevant provisions of the Banking Regulation Act, 1949, the circulars, guidelines and directions issued by the Reserve Bank of India ('the RBI') from time to time ('the RBI guidelines'), and other accounting principles generally accepted in India. Our responsibility is to express a conclusion on the Statement based on our review.
- 3. We conducted our review of the Statement in accordance with the Standard on Review Engagements (SRE) 2410, "Review of Interim Financial Information Performed by the Independent Auditor of the Entity", issued by the Institute of Chartered Accountants of India. A review of interim financial information consists of making inquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with the Standards on Auditing specified under section 143(10) of the Act, and consequently, does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.
- 4. Based on our review conducted as above nothing has come to our attention that causes us to believe that the accompanying Statement, prepared in accordance with the recognition and measurement principles laid down in AS 25, prescribed under Section 133 of the Act read with relevant rules thereunder, the RBI guidelines, and other accounting principles generally accepted in India, has not disclosed the information required to be disclosed in accordance with the requirements of Regulation 33 and Regulation 52 read with Regulation 63 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (as amended), including the manner in which it is to be disclosed, or that it contains any material misstatement, or that it has not been prepared in accordance with the relevant prudential norms issued by the RBI in respect of income recognition, asset classification, provisioning and other related matters.

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Chartered Accountants

Offices in Bengaluru, Chandigarh, Chennai, Gurugram, Hyderabad, Kochi, Kolkata, Mumbai, New Delhi, Noida and Pune

Walker Chandiok & Co LLP is registered with limited liability with identification number AAC-2085 and has its registered office at L-41, Connaught Circus, Outer Circle, New Delhi, 110001, India Suryoday Small Finance Bank Limited Independent Auditor's Review Report on Unaudited Quarterly Financial Results and Year to Date Results of the Bank Pursuant to the Regulation 33 and Regulation 52 read with Regulation 63 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (as amended)

5. We draw attention to Note 4 of the accompanying Statement, which describes the uncertainties associated due to the outbreak of COVID-19. The impact of these uncertainties on the Bank's financial results is dependent on the future developments.

Our conclusion is not modified in respect of this matter

6. The financial results for the period ended 31 December 2020 and the year ended 31 March 2021, included in the Statement, were audited by the predecessor auditors, MSKC & Associates, who have expressed an unmodified opinion vide their audit reports dated 08 February 2021 and 27 May 2021, respectively. These reports have been furnished to us and have been relied upon by us for the purpose of our review of the Statement. Our conclusion is not modified in respect of this matter.

For Walker Chandiok & Co LLP Chartered Accountants Firm Registration No:001076N/N500013

Sudhir N. Pillai Partner Membership No:105782

UDIN:22105782AAEVUJ1384

Place: Mumbai Date: 03 February 2022

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Offices in Bengaluru, Chandigarh, Chennai, Gurugram, Hyderabad, Kochi, Kolkata, Mumbai, New Delhi, Noida and Pune

Suryoday Small Finance Bank Limited CIN: L65923MH2008PLC261472 Sharda Terraces, Plot No. 65, Sector-11, CBD Belapur, Navi Mumbai-400 614. Website: https://www.suryodaybank.com, Tel.: (022)4043 5800

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UNAUDITED FINANCIAL RESULTS FOR THE QUARTER AND NINE MONTHS ENDED DECEMBER 31, 2021

			Quarter ended		Nine Mon	ths Ended	₹ in' Lakhs Year ended
Particulars		31.12.2021	30.09.2021	31.12.2020	31.12.2021	31.12.2020	31.03.2021
		Unaudited	Unaudited	Unaudited	Unaudited	Audited	Audited
1 Interest Earned (a)+(1	(a) + (a) + (d)	25,504	23,449	20,357	70,524	62,435	77,614
a) Interest / discount		22,463	20,419	17,416	61,380	54,421	66,611
b) Income on investm	,	2,897	2,740	2,262	8,132	5,983	8,437
	s with Reserve Bank of India and other inter bank	140	288	674	1,000	1,996	2,529
funds	s with Reserve bank of mula and other miter bank	140	200	074	1,000	1,990	2,329
d) Others		4	2	5	12	35	37
2 Other Income		1,817	3,337	3,089	7,359	6,323	7,640
3 Total Income (1)+(2	,	27,321	26,786	23,446	77,883	68,758	85,254
4 Interest Expended		8,773		9,394			
5 Operating Expenses (i) - (ii)	10,496	8,725 9,785	9,394	26,721	27,107	36,565
i) Employees cost)*(11)				29,516	23,164	32,864
ii) Other operating ex		5,527	5,470	4,744	16,177	13,357	18,584
		4,969	4,315	4,492	13,339	9,807	14,280
b I otal Expenditure (4	+)+(5) (excluding Provisions and Contingencies)	19,269	18,510	18,630	56,237	50,271	69,429
7 Operating Profit bef	ore Provisions and Contingencies (3)-(6)	8,052	8,276	4,816	21,646	18,487	15,825
,	tax) and Contingencies	7,261	9,728	4,675	27,990	11,482	14,615
9 Exceptional Items				.≋	±	2	67
⁰ Profit / (Loss) from	Ordinary Activities before tax (7)-(8)-(9)	791	(1,452)	141	(6,344)	7,005	1,210
1 Tax Expense		319	(1,260)	37	(1,852)	1,519	24
² Net Profit / (Loss) fr	om Ordinary Activities after tax (10)-(11)	472	(192)	104	(4,492)	5,486	1,186
3 Extraordinary items (net of tax expense)	*	6	*	÷3	24	÷4
4 Net Profit / (Loss) fo	r the period (12)-(13)	472	(192)	104	(4,492)	5,486	1,186
5 Paid up equity share o	apital(Face Value of 10/- each)	10,615	10,614	8,918	10,615	8,918	10,613
6 Reserves excluding re	valuation reserves						1,49,077
7 Analytical Ratios							
(i) Percentage of shar	es held by Government of India	Nil	Nil	Nil	Nil	Nil	Nil
(ii) Capital Adequacy	-	41.44%	45.86%	41.17%	41.44%	41.17%	51.47%
	e (EPS)(Face Value of 10/-each)		1010070				01/1//0
	after extraordinary items (net of tax expense) - not	0.45	(0.18)	0.12	(4.23)	6.19	1.32
	& after extraordinary items (net of tax expense) -	0.44	(0.18)	0.12	(4.23)	6.05	1.31
not annualized			()		()		210 2
(iv) NPA Ratios							
(a) Gross NPAs		51,083	45,647	2,991	51,083	2,991	39,368
(b) Net NPAs		25,704	18,829	1,281	25,704	1,281	18,812
(c) % of Gross NPAs to	Gross Advances	10.48%	10.21%	0.78%	10.48%	0.78%	9.41%
(d) % of Net NPAs to I		5.57%	4.48%	0.33%	5.57%	0.33%	4.73%
	average) - not annualized	0.07%	-0.03%	0.02%	-0.66%	0.93%	0.20%
(vi) Net worth	atoraboj nocumualizen	1,52,992	1,52,434	1,19,096	1,52,992	1,19,096	1,57,269
	emable preference shares	1,04,774	1,54,754	1,17,070	1,04,074	1,1,0,0,0	
(viii) capital redempti	•	, in the second s					
(ix) debt equity ratio	011030170	1.49	1.10	1.25	1.49	1.25	1.04
(x) total debts to total	accete	31.83%	25.67%	23.42%	31.83%	23.42%	24.83%

Net worth is computed as per RBI Master Circular No. RBI/2015-16/70 DBR.No.Dir.BC.12 /13.03.00/2015-16 on Exposure Norms dated July 1, 2015.
 Debt represents Total Borrowing.
 Equity represents Total of Share Capital and Reserves.

4 Total debt represent total borrowings of the Bank.



Segment information in accordance with the Accounting Standard 17 - Segment Reporting of the operating segments of the Bank is as under:

		Quarter ended		Nine Mont	hs Ended	Year ended
Particulars	31.12.2021	30.09.2021	31.12.2020	31.12.2021	31.12.2020	31.03.2021
Faltitulars	Unaudited	Unaudited	Unaudited	Unaudited	Audited	Audited
1 Segment Revenue						
a) Treasury	2,842	4,359	4,510	11,478	11,662	12,779
b) Retail Banking	27,131	25,170	21,317	74,251	63,851	80,493
c) Corporate	1,249	890	132	3,113	2,491	4,129
d) Other Banking Operations	165	173	961	432	264	405
e) Unallocated	-		7 * C			-
Total	31,387	30,592	26,920	89,274	78,268	97,806
Less: Inter Segment Revenue	(4,066)	(3,806)	(3,474)	(11,391)	(9,510)	(12,552
Income from Operations	27,321	26,786	23,446	77,883	68,758	85,254
2 Segment Results						
a) Treasury	(263)	1,290	581	2,930	1,712	704
b) Retail Banking	922	(2,614)	(604)	(9,137)	5,313	764
c) Corporate	290	45	247	313	183	71
d) Other Banking Operations		5 9 5			*	
e) Unallocated	(158)	(173)	(83)	(450)	(203)	(329
Total Profit Before Tax	791	(1,452)	141	(6,344)	7,005	1,210
3 Segment Assets						
a) Treasury	2,33,777	2,13,757	2,32,541	2,33,777	2,32,541	2,32,402
b) Retail Banking	4,32,465	3,95,766	3,58,114	4,32,465	3,58,114	3,92,341
c) Corporate	52,329	43,951	38,077	52,329	38,077	37,887
d) Other Banking Operations	364	399	342	364	342	281
e) Unallocated	10,714	11,026	5,967	10,714	5,967	8,288
Total	7,29,649	6,64,899	6,35,041	7,29,649	6,35,041	6,71,199
4 Segment Liabilities						
a) Treasury	2,24,051	1,60,435	1,39,026	2,24,051	1,39,026	1,57,156
b) Retail Banking	3,44,282	3,45,137	3,70,592	3,44,282	3,70,592	3,51,702
c) Corporate	5,589	4,021	4,469	5,589	4,469	2,393
d) Other Banking Operations	460	498	679	460	679	194
e) Unallocated	(87)	(87)	1,178	(87)	1,178	64
Total	5,74,295	5,10,004	5,15,944	5,74,295	5,15,944	5,11,509
5 Capital Employed						
(Segment Assets - Segment Liabilities)	- IIIIIIIIIIIIIIIIIIIIIIIIIIIIIIIIIIII					
a) Treasury	9,726	53,322	93,515	9,726	93,515	75,240
b) Retail Banking	88,183	50,629	(12,478)	88,183	(12,478)	40,63
c) Corporate	46,740	39,930	33,608	46,740	33,608	35,494
d) Other Banking Operations	(96)	(99)	(337)	(96)	(337)	87
e) Unallocated	10,801	11,113	4,789	10,801	4,789	8,224
Total	1,55,354	1,54,895	1,19,097	1,55,354	1.19.097	1,59,690

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Inter-segment revenue is based on internally approved yield curve or at an agreed transfer rate on the funding provided by one business segment to another. Transaction cost is levied between segments on cost plus basis.



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Notes:

1 Statement of Assets and Liabilities as at December 31, 2021 is given below:

			₹ in' Lakhs	
Particulars	As at	As at	As at	
	31.12.2021	31.12.2020	31.03.2021	
	Unaudited	Audited	Audited	
CAPITAL AND LIABILITIES				
Capital	10,615	8,918	10,613	
Reserves and Surplus	1,44,739	1,10,178	1,49,077	
Deposits	3,16,958	3,34,384	3,25,568	
Borrowings	2,32,224	1,48,708	1,66,662	
Other Liabilities and Provisions	25,113	32,853	19,279	
Total	7,29,649	6,35,041	6,71,199	
ASSETS				
Cash and Balances with Reserve Bank of India	13,466	8,890	10,280	
Balances with Banks and Money at Call and Short notice	19,329	74,426	49,384	
Investments	2,06,004	1,51,144	1,87,370	
Advances	4,62,008	3,78,226	3,98,277	
Fixed Assets	5,312	4,336	4,323	
Other Assets	23,530	18,019	21,565	
Total	7,29,649	6,35,041	6,71,199	

- 2 The above financial results have been reviewed by the Audit Committee of the Board and approved by the Board of Directors at its meeting held on February 03, 2022. The financial results for the quarter and nine months ended December 31, 2021 have been subjected to "Limited Review" by the statutory auditors of the Bank, "Walker Chandiok & Co LLP". Their report thereon is unmodified. The previous period results were reviewed/audited by the predecessor auditor, MSKC & Associates, Chartered Accountants.
- 3 During the nine months ended December 31, 2021, the Bank allotted 22,798 equity shares pursuant to the exercise of options under the approved employee stock option schemes.
- The outbreak of the COVID-19 pandemic had led to a nation-wide lockdown in April-May 2020. This was followed by localised lockdowns in areas with a significant number of COVID-19 cases. Following the easing of lockdown measures, there was an improvement in economic activity in the second half of fiscal 2021. India experienced a "second wave" of the COVID-19 pandemic in April-May 2021 following the discovery of mutant coronavirus variants, leading to the re-imposition of regional lockdowns. These were gradually lifted as the second wave subsided.

The impact of COVID-19, including changes in customer behaviour and pandemic fears, as well as restrictions on business and individual activities, has led to significant volatility in global and Indian financial markets and a significant decrease in global and local economic activities. The disruptions following the outbreak, have impacted loan originations, the sale of third party products, and the efficiency in collection efforts resulting in increase in customer defaults and consequent increase in provisions thereagainst. The extent to which the COVID-19 pandemic will continue to impact the Bank's results will depend on ongoing as well as future developments, which are uncertain, including, among other things, any new information concerning the severity of the COVID-19 pandemic, and any action to contain its spread or mitigate its impact whether government-mandated or elected by us.

5 Details of resolution plan implemented under the Resolution Framework for COVID-19-related Stress of individual and small borrowers as per RBI circular dated May 5, 2021 (Resolution Framework 2.0) are given below.

			(Rs in crore, exce	pt no of accounts)
S NO	Description	Individu	ial Borrower	Small business
		Personal Loans	Business Loans	onian basiness
(A)	Number of requests received for invoking resolution process	96	4,29,098	2
(B)	Number of accounts where resolution plan has been implemented under this window	96	4,29,098	2
(C)	Exposure to accounts mentioned at (B) before implementation of the plan	12.93	599.93	3.45
(D)	Of (C), aggregate amount of debt that was converted into other securities	281		
(E)	Additional funding sanctioned,if any,including between invocation of the plan and implementation			14
(F)	Increase in provisions on account of the implementation of the resolution plan	1.35	62.38	0.34



- 6 The Honourable Supreme Court of India (Hon'ble SC), vide an interim order dated September 3, 2020, had directed banks that accounts which were not declared NPA till August 31, 2020 shall not be declared as NPA till further orders, which the Bank complied with. If the Bank had classified borrower accounts as NPA after August 31, 2020, the Bank's proforma Gross NPA ratio and proforma Net NPA ratio as at December 31, 2020 would have been 9.28% and 5.38% respectively. Pending disposal of the case, the Bank, as a matter of prudence, made in respect of these accounts a contingent provision, which was included in 'Provisions (other than tax) and Contingencies'. The said interim order stood vacated on March 23, 2021 and the Bank continued with the asset classification of borrower accounts as per the extant RBI instructions / IRAC norms.
- 7 Other income include processing fees, profit on sale of investment securities, income on dealing in priority sector lending certificate, unrealised loss on investment securities etc.
- 8 The Capital adequacy ratio ("CRAR") has been computed as per operating guidelines for Small Finance Banks in accordance with RBI Circular No. RBI/2016-17/81 DBR.NBD.No. 26/16.13.218/2016-17 dated October 6, 2016.

The Bank has followed Basel II standardized approach for credit risk in accordance with the operating guidelines issued by the Reserve Bank of India for Small Finance Banks. Further, the RBI vide its circular No. DBR.NBD.No. 4502/16.13.218/2017-18 dated November 8, 2017 has provided an exemption to all Small Finance Banks whereby no separate capital charge is prescribed for market risk and operational risk.

9 Figures of the previous periods have been regrouped / reclassified wherever necessary to conform to current period's classification.

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Baskar Babu Ramachandran Managing Director and CEO

Place: Navi Mumbai Date: February 03, 2022



3rd February 2022, Navi Mumbai

Suryoday Small Finance Bank Limited has announced its Un-audited financial results for the third quarter and nine months ended 31st December 2021.

Business Performance

- The gross advances of the Bank, for the period ended 31st December 2021 stood at ₹4,872.3 Cr, the gross advances registered a growth of 24.7% compared to the same period last year, and grew 9.0% sequentially.
- Disbursement for the Q3 FY22 stood at ₹1,121.0 Cr. up from ₹1,067.0 crores in Q2 FY22 and ₹ 785.3 crores in Q3 FY21. Disbursement registered growth of 5.0% sequentially and 43.0% year on year.
- The deposits for the quarter ended 31st December 2021 stood at ₹3,169.5 Crore, the deposits degrew by 5.2% compared same period last year but grew 1.3% sequentially. Retail deposits increased YoY at 15.7% and Bulk reduced YoY by 60.1%
- The share of retail deposits, stood at 88.4% for the quarter ended 31st December 2021, compared to 87.9% in 30th September 2021.
- The share of non-callable bulk deposits stands at 100% of the overall bulk deposits for the quarter ended 31st December 2021.
- The CASA ratio for the quarter ended 31st December 2021, stood at 19.2%, compared to 13.3% for the corresponding quarter of the previous year and 18.5% sequentially.
- The one-EMI adjusted collection efficiency for the bank stood at 84% for the month ended 31st December 2021 compared to 83% for the month ended 30th September 2021 and 70% for the month ended 30th June 2021.
- Overall collection efficiency in the month of December 2021 was 109%
- As of December 31, 2021, the Bank has 18.5 lakh customers, with a total asset customer base of 16.2 lakh and a total liability customer base of 11.6 lakh, with a unique deposits customer base of 2.3 lakh between assets and liabilities.
- As of 31st December 2021, total count of banking outlets was 564, of which liability focussed outlets were 97. Total employee count stood at 5,253 as on 31st December 2021.



Financial highlights for the quarter ended 31st December 2021

- Net interest income increased by 13.6% Q-o-Q to ₹167.3 crore in Q3FY22 and Net total income increased by 7.0% Q-o-Q to ₹193.4 crore in Q3FY22. NIM increased to 9.9% for Q3FY22 compared to 9.1% for Q3FY21.
- Cost of Funds reduced to 6.8% in Q3FY22 compared to 7.1% in Q3FY21.
- Cost to income during the same period moderated to 56.6% as compared to 65.7% in Q3FY21 which was primarily due to rise in income coupled with lower cost of borrowing.
- Operating expenses for the quarter ended 31st December 2021 stood at ₹105.0 crore, a rise of 13.6% compared to the corresponding quarter of the previous year and a rise of 7.3% compared to the previous quarter.
- The company made a profit of ₹4.7 crore in Q3FY22 against a loss of ₹1.9 crore in Q2FY22.
- PPOP increased from ₹ 48.2 crore in Q3FY21 to ₹ 80.5 crore in Q3FY22 at 67%. Excluding MTM the PPOP was ₹36.5 crore in Q3FY21 increasing to ₹ 91.2 crore in Q3FY22 at 150%.
- The RoA/RoE for the quarter ended 31st December 2021 stood at 0.3% / 1.2%, compared to a RoA/RoE of -0.1%/ -0.5% in the corresponding quarter of the previous year and a RoA/ RoE of -0.6%/ -0.2% sequentially.

Asset Quality and Capital

- As on 31st December 2021, GNPA was 10.5% (₹510.8 crore)
- Net NPA as on 30th September 2021 was 5.6% (₹257.0 crore)
- Provision coverage ratio as on 31st December 2021 stands at 67.9%.
- As on 31st December 2021 the CRAR of the Bank is 41.4% as compared to 41.1% as on 31st December 2020; Tier I comprise of 37.8% and Tier II comprises of 3.6%.



Performance Highlights:

Particulars (figures in ₹crores.)	Q3 FY22	Q3 FY21	Ү-о-Ү	Q2 FY22	Q-o-Q	9M FY22	9M FY21	Ү-о-Ү
Interest Earned	255.0	203.6	25.3%	234.5	8.7%	705.2	624.3	13.0%
Interest Expended	87.7	93.9	-6.6%	87.2	0.6%	267.2	271.1	-1.4%
Net Interest Income	167.3	109.6	52.6%	147.3	13.6%	438.0	353.3	24.0%
Other Income	18.2	30.9	-41.1%	33.4	-45.5%	73.6	63.2	16.4%
Net Total Income	193.4	140.5	37.6%	180.7	7.0%	511.6	416.5	22.8%
Operating Expenses	105.0	92.4	13.6%	97.9	7.3%	295.2	231.6	27.4%
Employee Expense	55.3	47.4	16.7%	54.7	1.1%	161.8	133.6	21.1%
Other Expense	49.7	44.9	10.6%	43.2	15.1%	133.4	98.1	36.0%
Operating Profit	80.5	48.2	67.0%	82.8	-2.7%	216.5	184.9	17.1%
Provisions and Contingencies	72.6	46.7	55.5%	97.3	-25.4%	279.9	114.8	143.8%
Net Profit Before Tax	7.9	1.4	464.3%	-14.5	Nm	-63.4	70.1	Nm
Tax	-3.2	0.4	Nm	12.6	Nm	-18.5	15.2	Nm
Profit After Tax	4.7	1.1	327.3%	-1.9	Nm	-44.9	54.9	Nm

Gross Advances	4,872.3	3,908.0	24.7%	4,470.4	9.0%	4,872.3	3,908.0	24.7%
Disbursement	1,121.0	785.3	43.0%	1,067.0	5.0%	2,547.6	1,157.8	120.0%
Deposits	3,169.5	3,343.8	-5.2%	3,129.0	1.3%	3,169.5	3,343.8	-5.2%



Particulars	Q3 FY22	Q3 FY21	Y-o-Y	Q2 FY22	Q-o-Q	9M FY22	9M FY21	Ү-о-Ү
Retail Deposit to Total Deposit	88.4%	72.4%	1,600 bps	87.9%	50 bps	88.4%	72.4%	1,600 bps
CASA Ratio	19.2%	13.3%	590 bps	18.5%	70 bps	19.2%	13.3%	588 bps
Yield	19.2%	18.6%	60 bps	19.3%	-10 bps	18.8%	19.9%	-112 bps
NIM	9.9%	9.1%	79 bps	9.1%	70 bps	8.9%	8.3%	60 bps
Cost of Deposits	7.1%	7.1%	-	7.1%	-	7.2%	7.8%	-60 bps
Cost of Borrowings	6.3%	8.5%	-220 bps	7.2%	-90 bps	7.0%	8.6%	-161 bps
Cost of Funds	6.8%	7.1%	-30 bps	7.1%	-30 bps	7.1%	8.0%	-94 bps
Cost to income	56.6%	65.7%	-912 bps	54.2%	240 bps	56.8%	55.6%	120 bps
OER	8.9%	9.2%	- 30 bps	9.2%	-30 bps	8.9%	8.3%	52 bps
GNPA Ratio	10.5%	0.9%	-970 bps	10.2%	200 bps	10.5%	0.9%	-970 bps
NNPA Ratio	5.6%	0.3%	530 bps	4.5%	110 bps	5.6%	0.3%	530 bps
PCR (Including write offs)	67.9%	89.6%	-2,172 bps	71.2%	-330 bps	67.9%	89.6%	-2,172 bps
ROA*	0.3%	-0.1%	40 bps	-0.6%	90 bps	-0.9%	1.2%	-
ROE*	1.2%	-0.5%	170 bps	-0.2%	140 bps	-3.8%	6.3%	-
Book Value Per Share (BVPS)	146.35	133.54	9.6%	145.9	0.3%	146.35	133.54	9.6%

Commenting on the performance, Mr. Baskar Babu, MD & CEO, Suryoday Small Finance Bank, said

"During the first three quarters of FY22, Suryoday displayed firm footing in the face of adversity by taking careful actions to limit the pandemic's impact and overcome the industry's obstacles. While H1FY22 was majorly a difficult period for the industry we saw a considerably faster recovery in Q3FY22. Our disbursement of ₹1,121.0 crores in Q3FY22, compared to ₹1,067.0 crores in Q2FY22 and ₹785.3 crores in Q2FY22, indicates that our performance on the ground has improved.



Additionally, the bank has seen improved on-ground collection scenarios, with one-EMI adjusted collection efficiency of 84% for the month ended 31st December 2021, compared to 83% for the month ended 30th September 2021 and 70% for the month ended 30th June 2021, and overall collection efficiency in December 2021 stood at 109%, compared to 108% in September 2021.

Furthermore, the bank has enough liquidity buffers and a healthy balance sheet, putting us in a strong position to achieve medium to long-term growth. The bank is well capitalised, with a capital adequacy ratio of 41.4% at the end of 9MFY22, with Tier-1 accounting for 37.8% and Tier-2 accounting for 3.6%.

We're also working hard to improve our portfolio quality and grow our footprint in new and existing geographies. We assume the worst is over, as the Omicron strain is expected to be milder than earlier variants, and most staff and borrowers have been vaccinated now. In the coming quarters, we forecast stable credit demand and enhanced ecosystem recovery, allowing us to focus more on new disbursements and accomplish bank's growth targets."

About Suryoday Small Finance Bank Limited:

Suryoday Small Finance Bank Limited is a scheduled commercial bank. Commencing its operations as an NBFC and for over a decade with a clear focus on serving customers in the unbanked and underbanked segments and promoting financial inclusion. Pursuant to receipt of the RBI Final Approval, Suryoday started its operations as an SFB on January 23, 2017. Suryoday is among the leading SFBs in India in terms of net interest margins, return on assets, yields and deposit growth and had the lowest cost-to-income ratio among SFBs in India in Fiscal 2020. The bank has a wide presence across 13 states and UTs across India through its 555 banking outlets, with a strong presence in Maharashtra, Tamilnadu and Odisha. We offer a wide array of services to our customers, through our array of asset and liability products, via our multiple delivery channels. Suryoday SFB is listed on NSE and BSE.

For more details, please visit, www.suryodaybank.com

Safe Harbour:

Some of the statements in this document that are not historical facts; are forward-looking statements. These forward-looking statements include our financial and growth projections as well as statements concerning our plans, strategies, intentions and beliefs concerning our business and the markets in which we operate. These statements are based on information currently available to us, and we assume no obligation to update these statements as circumstances change. There are risks and uncertainties that could cause actual events to differ materially from these forward-looking statements. These risks include, but are not limited to, the level of market demand for our services, the highly-competitive market for the types of services that we offer, market conditions that could cause our customers to reduce their spending for our services, our ability to create, acquire and build new businesses and



to grow our existing businesses, our ability to attract and retain qualified

personnel, currency fluctuations and market conditions in India and elsewhere around the world, and other risks not specifically mentioned herein but those that are common to industry.

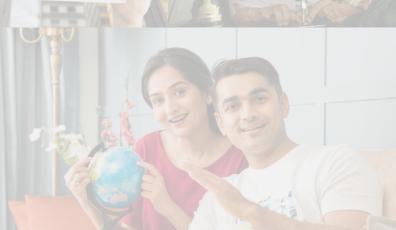
For further information, please contact Image: Strategic Growth Advisors Suryoday Small Finance Bank Limited Ch: L65923MH2008PLC261472 Ms. Radhika Gawde radhika.gawde@suryodaybank.com www.suryodaybank.com www.suryodaybank.com www.suryodaybank.com





Suryoday Small Finance Bank Limited

Investor Presentation – Q3FY22



Safe Harbour



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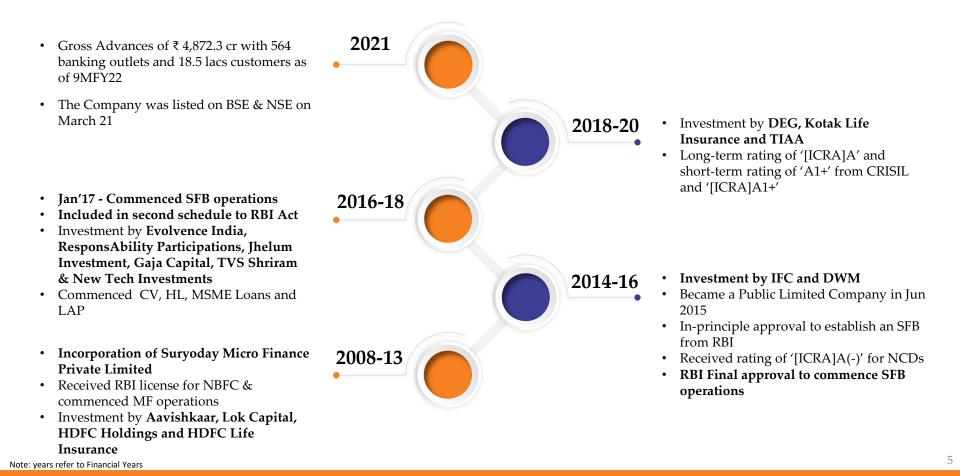
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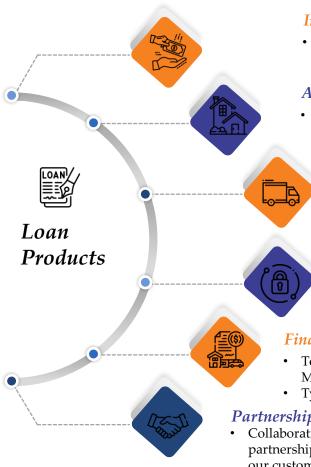
Our Journey So Far





Well Diversified Product Offerings





Inclusive Finance

• Unsecured group loans built on joint liability group model given to microentrepreneurial women for use in their income generating activities

Affordable / Micro Housing Loans

Aimed at self-employed/ salaried applicants for the purchase of apartments/ construction of property

Commercial Vehicle (CV) Loans

Primarily refinancing CV and retail financing, which was later expanded to the used CV and OD facility for transport operators.

Secured Business Loans

Cash flow based secured lending to individuals with adequate documentation and adequate credit history

Financial Intermediary Group

- Term loans to financial intermediaries i.e., NBFCs, MFIs and HFCs
- Typically to entities rated BBB (+/-)

Partnerships

Collaboration with Paytm & Lending Kart to leverage digital partnerships to provide value-added products and services to our customers

Liability & Fee Based Products

Retail Products

- Current Account
- Savings Account
- Salary Account
- Term Deposit

Institutional Products

- Current Account
- **Bulk Deposits**

Fee-based Products

- Insurance
- NPS
- Social Security schemes
- Bill Pay and UPI





Business Performance

Q3FY22 Management Commentary



Business Performance

- In Q3 FY22, the Bank disbursed ₹ 1,121.0 crores, up from ₹ 1,066.9 crores in Q2 FY22 and ₹ 785.3 crores in Q3 FY21. The main focus is on retaining quality Micro finance clients and increasing the affordable housing portfolio and secured business loans portfolio.
- For the month ended 31st December 2021, the bank's one-EMI adjusted collection efficiency was 84%, compared to 83% for the month ended 30 September 2021 and 70% for the month ended 31 June 2021. In December 2021, overall collection efficiency was 109%, compared to 108% in September 2021.
- As of December 31, 2021, gross advances have increased by 25% year on year to ₹4,872.3 crore.
- As of December 31, 2021, the Bank has 18.5 lakh customers, with a total asset customer base of 16.2 lakh and a total liability customer base of 11.6 lakh, with a unique deposits customer base of 2.3 lakh between assets and liabilities.

Asset Quality

- GNPA as at 31st December 2021 stood at 10.5% compared to GNPA of 10.2% as at 30 September 2021; Net NPA stood at 5.6% as at 31st December 2021. Net NPA excluding ECLGS loans stands at 4.8% as of 31 December 2021.
- PAR 90+ portfolio as on 31 December 2021 stood at 4.6%. Total standard restructured pool is 11.9% of advances as at 31 December 2021.
- Provision coverage ratio as on 31 December 2021 was at 67.9%.

Earnings Update

• Net interest income increased by 52.6% Y-o-Y to ₹ 167.3 crore in Q3FY22 and Net total income increased by 37.6% Y-o-Y to ₹ 193.4 crore in Q3FY22. NIM stood to 9.9% for Q3FY22 compared to 9.1% for Q2FY22 and 7.4% in Q3FY21.



- Cost of Funds reduced to 6.8% in Q3FY22 compared to 7.1% in Q2FY22.
- Cost to income during the same period moderated to 56.6% as compared to 65.7% in Q3FY22 which was primarily due to rise in income coupled with lower cost of borrowing.
- PPOP increased from ₹ 48.2 crore in Q3FY21 to ₹ 80.5 crore in Q3FY22 at 67%. Excluding MTM the PPOP was ₹36.5 crore in Q3FY21 increasing to ₹ 91.2 crore in Q3FY22 at 150%.
- The company incurred a profit of ₹ 4.7 crore in Q3FY22 against a sequential loss of ₹ 1.9 crore in Q2FY22.

Deposits and Borrowings

- The Bank had 97 liability focused branches as on 31 December 2021.
- CASA has improved to 19.2% as of 31st December 2021 compared to 18.5% Q2FY22, and 13.3% in Q3FY21.
- Retail deposits forms 88.4% of total deposits on 31st December 2021 as compared to 87.9% on 30 September 2021. 100% of the bulk deposits is non-callable in nature. Retail deposits increased YoY at 15.7% and Bulk reduced YoY by 60.1%.

Well Capitalised

- As on 31st December 2021 the CRAR of the Bank is 41.4% as compared to 41.1% as on Q3FY21; Tier I comprises of 37.8% and Tier II comprises of 3.6%.
- Liquidity peak was at ₹ 1,684 crore in June 21 brought down to ₹ 651 crore as on 31st December 2021

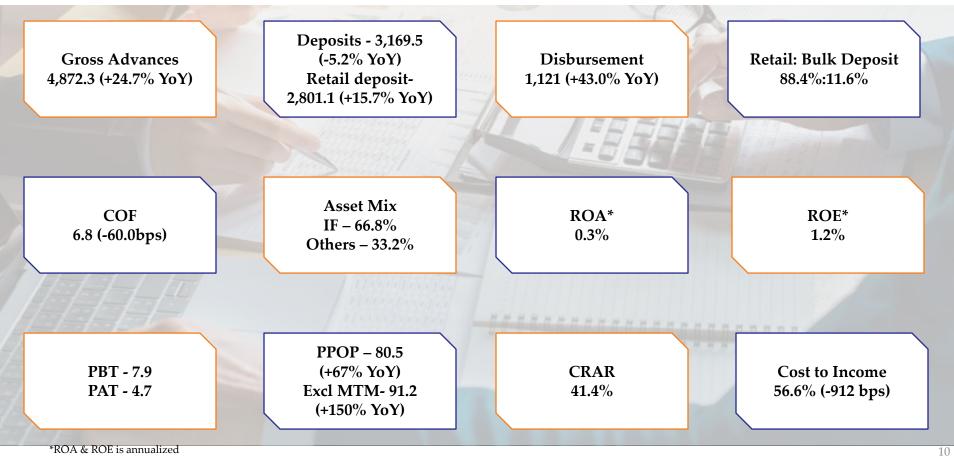
Other Updates

- Bank has drawn down SLTRO to the extent of ₹ 750 crore for 3 years tenure at 4% pa which will further reduce our cost of borrowing
- Technology transformation program Pragyaan has begun with Infosys Finacle. It is expected to be complete by Q2FY23

Q3FY22 Performance Highlights

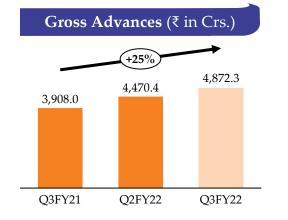


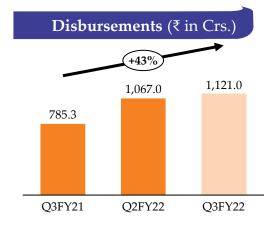
₹ in Crs.



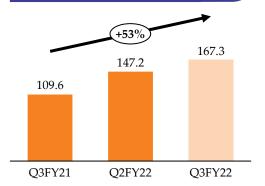
Q3FY22 Performance Highlights

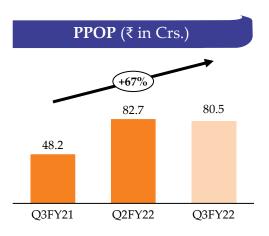




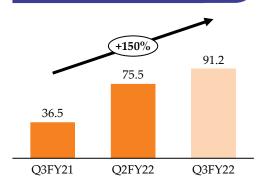


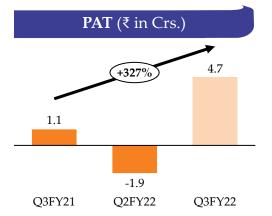






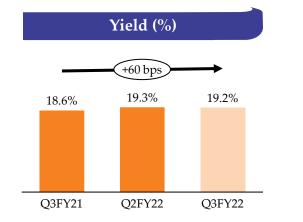


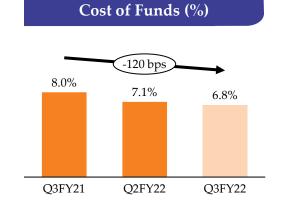


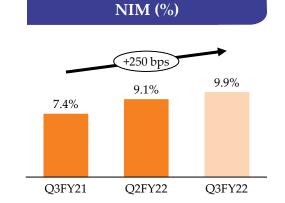


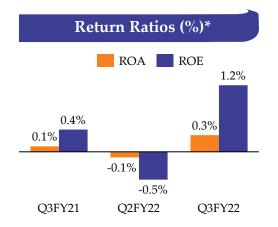
Q3FY22 Performance Highlights



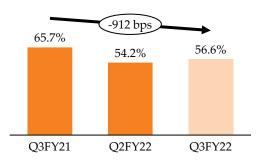












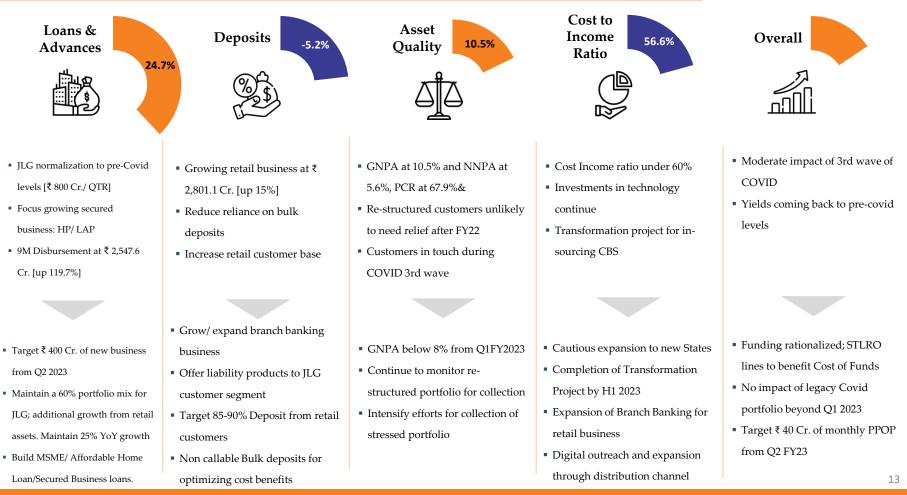
*ROA & ROE is annualized

Road Map

The Story So Far

Outlook & Way Ahead

SURYODAY A BANK OF SMILES





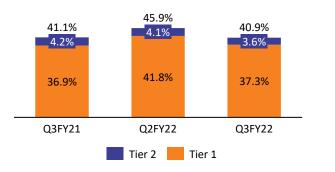
Liability Update

Healthy Balance Sheet



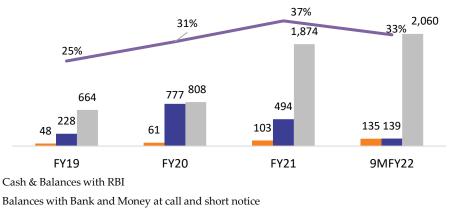


Liquidity as a % of the balance sheet



- Long term refinance continue to form significant portion of our liability profile comprising of 87% of the overall borrowings.
- Bulk deposits share in total deposits reduced to 11.6% at 31st December 2021 from 28% in December 2020
- 32.7% of the Balance sheet is liquid representing excess liquidity and will be utilized gradually in line with disbursement.
- Strong and stable ALM maintained.

Liquidity as a % of the balance sheet

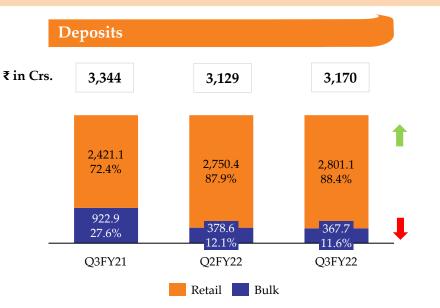


Investments

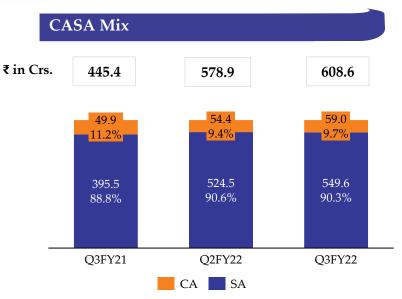
% Cash & Bank Balances with RBI with banks at call and short notice and investment of total balance sheet

Deposit Update (1/2)





• Granular retail deposits increased to 88.4% (% of total deposits) as on 31 December 2021 from 70.5% as on 31st December 2020.

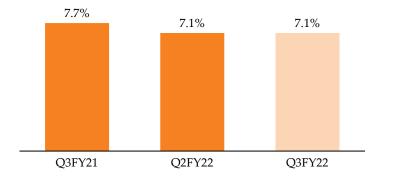


- Sustainable and steady increase in the CASA ratio
- Strong growth: CASA grew 5.1% Q-o-Q as on 30 December 2021 to ₹ 608.6 crore
- Retail deposits grew by 15.7% in Q3FY22 on a YoY basis; similarly, bulk deposits has reduced by 60.1% in Q3FY22
- Savings deposits increased by 38.9% and current account by 18.5% in Q3FY22

Deposit Update (2/2)

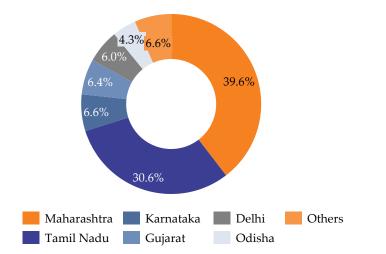


Cost of Deposits



• Cost of deposits declined to 7.1% as on 30 December 2021 due to consistent reduction in deposit rates over past 18 months.

Geographic diversification of Deposits



• The Bank had a total of 97 liability focused branches as on 31 December 2021 primarily focused in Maharashtra & Tamil Nadu.

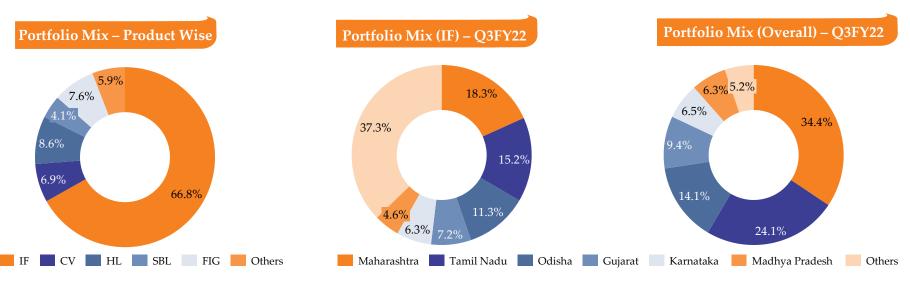


Asset Business Update

Asset Business Update



Particulars	IF	CV	HL	SBL	FIG	Others	Total
Gross Advances (Rs. Crore)	3,255	338	419	202	370	288	4,872
Disbursement - Q2FY22 (Rs. Crore)	787	30	70	30	132	71	1,121
Collection Efficiency - 1 EMI Restricted							
Month of December 2021 (%)	82%	89%	94%	88%	100%	-	84%



Note: Other businesses include Overdraft Business, Staff Loans and T-Nagar Business Loans.

Asset Quality



Product	Gross Advances (₹ in Crore) ¹	GNPA after w/off (₹ in Crore)	Provisions (₹ in Crore)	Floating Provision (₹ in Crore)	Total Provision (₹ in Crore)	NNPA (₹ in Crore)	GNPA ⁴ (%)	NNPA ⁴ %	PCR ² (%) (Incl Tech W/off)	PCR ² (%) (Incl Tech W/off)
JLG	3,254.5	369.4	98.7	91.3	195.9	173.5	11.3%	5.7%	71.6%	53.0%
HL	419.3	14.7	3.4	-	3.6	11.0	3.5%	2.6%	24.8%	24.8%
SBL	201.7	14.2	7.2	-	7.2	7.0	7.0%	3.6%	50.4%	50.4%
CV	338.2	49.8	20.2	-	23.7	26.1	14.7%	8.3%	55.8%	47.6%
FIG	370.1	-	-	-	-	-	0.0%	0.0%	0.0%	0.0%
Unsecured Business Loans	97.7	13.6	7.8	-	7.8	5.8	13.9%	6.4%	87.6%	57.6%
Other ⁴	190.9	49.2	15.6	-	15.6	33.6	25.8%	19.2%	39.0%	31.7%
Total	4,872.3	510.8	152.8	91.3	253.8	257.0	10.5%	5.6%	67.9%	49.7%

1. Gross Advances mean all outstanding loans and advances excluding advances written off.

- 2. PCR computation includes Technical Write-off of ₹ 288.97 crores. PCR excluding technical wrote-off stands at 49.7%
- 3. Other includes Staff Loan, OD, Individual Loan, Restructuring product, WCTL and FITL, BC overdraft
- 4. GNPA and NNPA includes ECLGS loans of ₹ 34.63 Crores wherein 'nil' provision is made following IRAC guidelines and will be recovered through Guarantee mechanism as per ECLGS circular. Excluding ECLGS loans GNPA and NNPA will reduce to 9.8% and 4.8% respectively as at 31st Dec 2021
- 5. Includes Floating Provision of ₹ 91.3 crores and ₹ 8.12 crores provision created towards Restructured accounts.

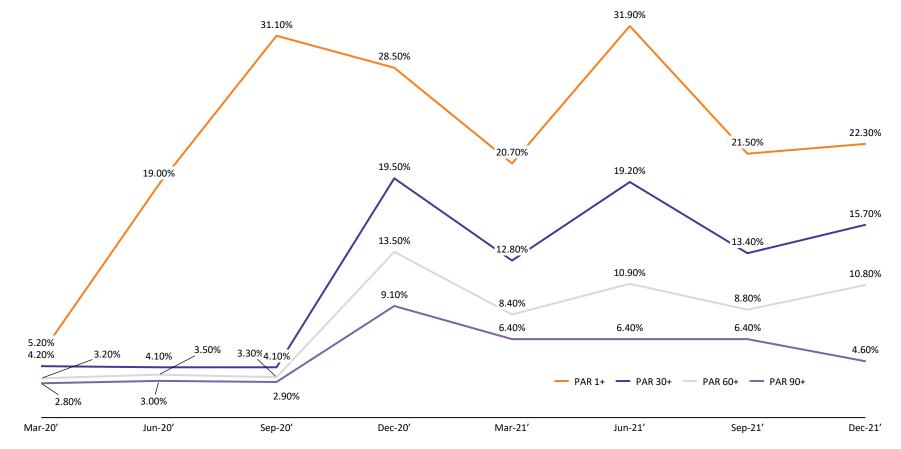


Product	Portfolio status									
	Comment 0/	1-30		31	-60	61-90		90+		delinquency
	Current %	POS	Paying %	POS	Paying %	POS	Paying %	POS	Paying %	
IF	73.50%	6.40%		5.10%	96.10%	7.60%	72.50%	7.30%	18.00%	68.70%
CV	74.90%	8.90%		5.80%	99.40%	0.90%	100.00%	9.50%	42.60%	78.00%
HL	89.20%	5.80%	100.00%	2.00%	100.00%	0.30%	90.20%	2.80%	53.00%	87.80%
SBL	78.00%	6.70%		4.30%	99.80%	4.70%	96.30%	6.30%	45.30%	83.50%
FIG	100.00%	-		-	-	-	-	-	-	-
Portfolio*	77.40%	6.10%	100.00%	4.40%	96.90%	5.70%	77.50%	6.40%	20.70%	71.20%

1. 71.2% of our delinquent customers are paying to us over two months in Nov & Dec 2021. Similarly in August & September month this number was 68.3%.

- 2. Above details exclude other products namely Overdraft business, staff loaned, MHL & T-Nagar business loans.
- 3. Accounts are bucketed as per the DPD at account level for the above analysis
- 4. Considered only non-tech-write of accounts







Rs in Cr

Product	Prudential Norms on IRAC	Covid-19 related Stress of MSME	Resolution related to Covid-19 related Stress	Closing Balance	Standard Book
JLG (including smile OD)	118.4	15.5	544.1	678.0	516.2
CV	22.3	44.4	-	66.7	41.5
HL	2.5	-	10.3	12.8	9.4
LAP	-	0.4	12.0	12.4	12.3
Total	143.2	60.3	566.4	769.9	579.4
	5%/10%	5%/10%	10%	-	
Fair Value Provision as on Date*	9.7	4.7	62.9	77.4	

The collection efficiency on the Restructure book stood at 65%

Out of ₹769.9 crore of Restructured Advances ₹ 190 crore has been provided for.

As per COVID-19 RBI circular on restructuring of advances, accounts restructured are classified as standard asset and additional provision of 5%/10% is required to be created on such accounts. The Bank has upgraded such restructured accounts as standard as at 31 December 2021.

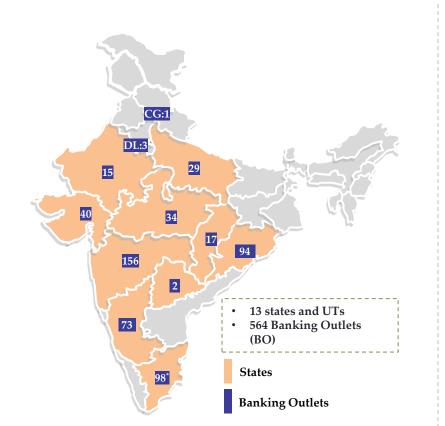
* Fair value provision include interest amount capitalized at the time of restructuring as per IRAC circular. * Includes Loans restructured under RBI circular Resolution Framework for COVID-19-related Stress



Digital Initiative & Distribution

Distribution Network





Branch Distribution

Asset focused outlets	356
Liability focused outlets	97*
Rural Centers	111
Total	564

Note:

* Includes 26 Composite Branches

Geographical Mix of the Branches

Outlets	Liability Focused	Asset Focused	URC
Tamil Nadu*	17	64	17
Maharashtra	42	72	42
Odisha	10	49	35
Karnataka	11	55	13
Madhya Pradesh	2	32	0
Gujarat	5	35	0
Others	10	53	0
Total	97	360	107

Note:

* Includes Puducherry

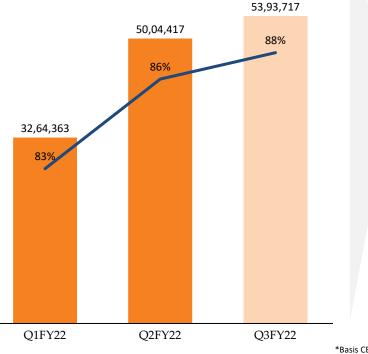
Leveraging technologies to enhance our digital footprint

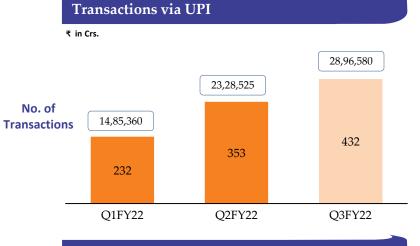




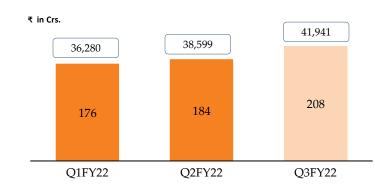
- Digital transactions (%) Total
- Total transactions

Digital transactions at 88% despite significant rise in total volumes





Online Transactions – Net banking



*Basis CBS volumes



Financial & Key Ratios





Particulars (figures in ₹ crores.)	Dec-21	Dec-20	Ү-о-Ү	Sep-21	Q-o-Q
Capital and Liabilities					
Net-worth	1,553.5	1,191.0	30.4%	1,548.9	0.3%
Deposits	3,169.6	3,343.8	-5.2%	3,129.0	1.3%
Borrowings	2,322.2	1,487.1	56.2%	1,706.5	36.1%
Others Liabilities and Provisions	251.1	328.5	-23.6%	264.6	-5.1%
Total	7,296.4	6,350.4	14.9%	6,649.0	9.7%
Assets					
Fixed Assets	53.1	43.4	22.4%	41.4	28.3%
Cash and Bank	327.9	833.2	-60.6%	326.1	0.6%
Investments	2,060.0	1,511.4	36.3%	1,838.3	12.1%
Advances	4,620.1	3,782.3	22.2%	4,203.5	9.9%
Other Assets	235.3	180.2	30.6%	239.8	-1.9%
Total Assets	7,296.4	6,350.4	14.9%	6,649.0	9.7%



Particulars (figures in ₹ crores.)	Q3 FY22	Q3 FY21	Ү-о-Ү	Q2 FY22	Q-o-Q	9M FY22	9M FY21	Ү-о-Ү
Interest Earned	255.0	203.6	25.3%	234.5	8.7%	705.2	624.3	13.0%
Interest Expended	87.7	93.9	-6.6%	87.2	0.6%	267.2	271.1	-1.4%
Net Interest Income	167.3	109.6	52.6%	147.3	13.6%	438.0	353.3	24.0%
Other Income	18.2	30.9	-41.1%	33.4	-45.5%	73.6	63.2	16.4%
Net Total Income	193.4	140.5	37.6%	180.7	7.0%	511.6	416.5	22.8%
Operating Expenses	105.0	92.4	13.6%	97.9	7.3%	295.2	231.6	27.4%
Employee Expense	55.3	47.4	16.7%	54.7	1.1%	161.8	133.6	21.1%
Other Expense	49.7	44.9	10.6%	43.2	15.1%	133.4	98.1	36.0%
Operating Profit	80.5	48.2	67.0%	82.8	-2.7%	216.5	184.9	17.1%
Provisions and Contingencies	72.6	46.7	55.5%	97.3	-25.4%	279.9	114.8	143.8%
Net Profit Before Tax	7.9	1.4	464.3%	-14.5	Nm	-63.4	70.1	Nm
Tax	-3.2	0.4	Nm	12.6	Nm	-18.5	15.2	Nm
Profit After Tax	4.7	1.1	327.3%	-1.9	Nm	-44.9	54.9	Nm

Key Metrics



Particulars	Unit	Q3 FY22	Q3 FY21	ΥοΥ	Q2 FY22	Q-o-Q	9M FY22	9M FY21	Ү-о-Ү
Gross Advances	₹ Crore	4,872.3	3,908.0	24.7%	4,470.4	9.0%	4,872.3	3,908.0	24.7%
Disbursement	₹ Crore	1,121.0	785.3	43.0%	1,067.0	5.0%	2,547.6	1,157.8	120.0%
Deposits	₹ Crore	3,169.5	3,343.8	-5.2%	3,129.0	1.3%	3,169.5	3,343.8	-5.2%
Retail Deposit to Total Deposit	%	88.4%	72.4%	1,600 bps	87.9%	50 bps	88.4%	72.4%	1,600 bps
CASA Ratio	%	19.2%	13.3%	590 bps	18.5%	70 bps	19.2%	13.3%	588 bps
Yield	%	19.2%	18.6%	60 bps	19.3%	-10 bps	18.8%	19.9%	-112 bps
NIM	%	9.9%	7.4%	250 bps	9.1%	80 bps	8.9%	8.3%	60 bps
Cost of Deposits	%	7.1%	7.7%	-60 bps	7.1%	-	7.2%	7.8%	-60 bps
Cost of Borrowings	%	6.3%	8.5%	-220 bps	7.2%	-90 bps	7.0%	8.6%	-161 bps
Cost of Funds	%	6.8%	8.0%	-116 bps	7.1%	-30 bps	7.1%	8.0%	-94 bps
Cost to income	%	56.6%	65.7%	-912 bps	54.2%	240 bps	56.8%	55.6%	120 bps
OER	%	9.0%	9.7%	- 70 bps	9.2%	-20 bps	8.9%	8.3%	52 bps
GNPA Ratio	%	10.5%	0.9%	-970 bps	10.2%	30 bps	10.5%	0.9%	-970 bps
NNPA Ratio	%	5.6%	0.3%	530 bps	4.5%	110 bps	5.6%	0.3%	530 bps
PCR (including technical write-offs)	%	67.9%	89.6%	-2,172 bps	71.2%	-330 bps	67.9%	89.6%	-2,172 bps
ROA*	%	0.3%	0.1%	20 bps	-0.1%	40 bps	-0.9%	1.2%	nm
ROE*	%	1.2%	0.4%	80 bps	-0.5%	170 bps	-3.8%	6.3%	nm
Book Value Per Share (BVPS)	Rs.	146.35	133.54	9.6%	145.9	0.3%	146.35	133.54	9.6%

Our Digital Initiatives



The pandemic added impetus to speed up digital adoption in order to provide greater customer convenience and make way for enhanced operational efficiency



Introduced tech-enabled and real-time opening of bank account, OD account, ECLGS account through the launch of Smile OD for JLG customers



Popularized e-KYC biometric-based and Video-KYC based account opening process for new savings account customers



Promoted WhatsApp banking, through which customers can now securely receive their Fixed Deposit (FD) advice



We have gone live with sweep-in partnerships for savings accounts, current accounts with payment banks such as Fino Payments Bank, Airtel Payments Bank and Paytm Payments Bank

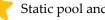


Technology Transformation program – Pragyaan has begun with Infosys-Finacle. Planned to complete by Q2 of FY 22-23.

Robust Data Analytics

Analytical insights for business and risk management to track customer behavior by estimating customer repayment capacity based on monthly obligation payable to various lenders

Pin code-based analysis of market to identify growing market



Static pool and delinquency analytics



Cohort analysis and other insights

Corporate Social Responsibility



• The CSR activities of the Bank are being implemented through Suryoday Foundation.

In Q2FY22 Foundation focused on following activities

- Recruitment of human resources **as per the revised geographical locations**
- Selection of Blocks and Areas in 5 identified districts
- **Partnering with local stakeholders** (local NGOs, Banks, Post offices, Panchayat Members, Anganwadi worker and ICDS officials, Asha workers, Medical Officers and Schools etc.)
- Identification of partners for collaboration on technical areas
- Intervention with the beneficiaries across programs with outreach of 6,802 beneficiaries
- Continuing COVID 19 awareness and Vaccination through Suryoday Foundation. Additionally, 6000 beneficiaries have got vaccinated in the Chennai Metropolitan Area through the Rotary tie up



Sr. No	Name of the Programs	Program Locations	Outreach (Q2)	Outreach (Q3)
1	Program 1: Building Financial Capability of Domestic Workers	Maharashtra - Mumbai Tamil Nadu –	439	2,392
2	Program 2: Building Financial Capability of Citizens of tomorrow – Program for School Children	Chennai Tamil Nadu - Cuddalore Puducherry Odisha – Khorda	522	2,241
3	Program 3: Building Financial Capability of rural communities – Program for Parents	Tamil Nadu - Cuddalore Puducherry Odisha - Khorda	646	2,169

Board of Directors





Mr. R Ramachandran - Non-Executive Chairperson and Independent Director Former CMD Andhra Bank, Former ED Syndicate

Bank, Former Director SIDBI



Mr. John Arunkumar Diaz - Independent Director

Over 28 years with Standard Chartered Bank & Banking Consultant



Mr. Mrutunjay Sahoo - Independent Director

Ex-Special CS to the Govt of AP and Ex-Director as Govt nominee in PSUs



Mr. Ranjit Shah - Investor Director

Co-Founder and Managing Partner at Gaja Capital



Mr. Jyotin Mehta - Independent Director

Former GM & CS of ICICI Bank, Former Chief Internal Auditor of Voltas



Ms. Meena Hemchandra - Independent Director

Retired Executive Director, Reserve Bank of India



Mr. KP Nair – Independent Director

Former DMD of IDBI Bank



Mr. Aleem Remtula - Investor Director

Partner (Private Equity) Developing World Markets



Mr. R Baskar Babu Promoter, MD and CEO

Several years of experience in Financial Services, previously held leadership roles in HDFC Bank, GE Capital



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Investor Relations Advisor :



Strategic Growth Advisors Pvt. Ltd. CIN: U74140MH2010PTC204285

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